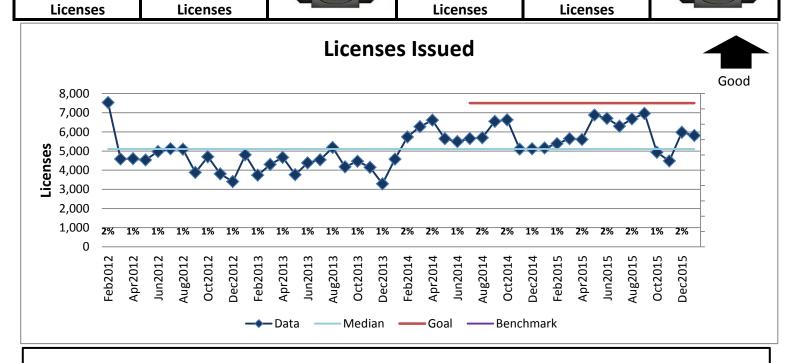
## Licenses Issued Metro Animal Services



KPI Owner: Daisy Blakeman Process: Licensing

KPI OWIIEI. Daisy	Diakeiliali		Flocess. Licensing		
Baseline, Goal, & Benchmark		Source Summary	Continuous Improvement Summary		
Baseline: 45K Licenses in CY '12		Data Source: Chameleon	Plan-Do-Check-Act Step 5: Pilot short term and/or long term solutions		
Goal: Double licenses to 90K between mid summer of 2014 to June 30, 2015  Benchmark: TBD		Goal Source: Strategic Plan Benchmark Source: TBD	Measurement Method: The number of licenses issued by Metro Animal Services each month  Why Measure: Measures a core process, licensing of animals  Next Improvement Step: Engaging with Vets to be more efficient. Changed mailing process April 1 '15 to be more efficient and effective.		
How Are We Doing?					
Feb2015-Jan2016 12 Month Goal	Feb2015-Jan2016 12 Month Actual		Jan2016 Goal	Jan2016 Actual	
90,000	71,364		7,500	5,810	



The seven basic quality tools, "5 Whys" technique, brainstorming and other methods will be applied to the measure graphed above. The purpose of using the tools/methods is to understand what makes performance less than desirable if performance is not best in class.

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<del>Data Expires. OZ/ZS/ZO1</del>6